

**MARCH 2023 PROFESSIONAL EXAMINATIONS
MANAGEMENT ACCOUNTING (PAPER 2.2)
CHIEF EXAMINER'S REPORT, QUESTIONS AND MARKING SCHEME**

EXAMINER'S GENERAL COMMENTS

This report is focused on the evaluation of the management accounting paper written in the March 2023 professional examination. Though the questions were fairly balanced in terms of spread over the syllabus, the theory constituted only about 18% of the total scores.

The overall performance was below expectation.

STANDARD OF THE PAPER

The standard was not different from previously administered papers. Almost all the areas in the syllabus were covered and marks were fairly allocated based on the weightings. It appeared however that marks allocated for question 4 a) did not commensurate with the tasks involved. Candidates were required to calculate the relevant cash flow and calculate the NPV for three (3) marks.

PERFORMANCE OF CANDIDATES

Performance of candidates was below expectation. The poor performance was widespread. No signs of copying were observed. Generally, the questions were within the competence of an average candidate. What may have accounted for such poor performance could be the fact that theory questions were few and some of the areas were also not popular with students e.g. Throughput Accounting, Economic Value Added (EVA) and Sensitivity Analysis under Investment Appraisal.

NOTABLE STRENGTHS AND WEAKNESSES

Most candidates performed well in the budgeting questions. The budgeted income statement was well answered as well as the theory in 4 (b).

Candidates demonstrated some weaknesses in three major areas; EVA, Standard Costing and Sensitivity Analysis. Most candidates could not calculate the economic profit (net operating profit after tax) neither could they calculate the weighted average cost of capital. The topic appeared new to candidates.

Under variances, most candidates had difficulty using the given variances to determine standard cost. In answering the factors to consider before variances are investigated some candidates were talking about causes of variances.

The capital budgeting question appeared a bit loaded and though mathematically feasible it was not too realistic since the first-year inflow alone could result in positive NPV. Secondly most candidates were not conversant with the sensitivity analysis.

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Table of Contents Nelectrical Trade Theory Y Paper 2march 24

1. Understanding the eBook Nelectrical Trade Theory Y Paper 2march 24
 - The Rise of Digital Reading Nelectrical Trade Theory Y Paper 2march 24
 - Advantages of eBooks Over Traditional Books
2. Identifying Nelectrical Trade Theory Y Paper 2march 24
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Nelectrical Trade Theory Y Paper 2march 24
 - User-Friendly Interface
4. Exploring eBook Recommendations from Nelectrical Trade Theory Y Paper 2march 24

- Personalized Recommendations
- Nelectrical Trade Theory Y Paper 2march 24 User Reviews and Ratings
- Nelectrical Trade Theory Y Paper 2march 24 and Bestseller Lists
- 5. Accessing Nelectrical Trade Theory Y Paper 2march 24 Free and Paid eBooks
 - Nelectrical Trade Theory Y Paper 2march 24 Public Domain eBooks
 - Nelectrical Trade Theory Y Paper 2march 24 eBook Subscription Services
 - Nelectrical Trade Theory Y Paper 2march 24 Budget-Friendly Options
- 6. Navigating Nelectrical Trade Theory Y Paper 2march 24 eBook Formats
 - ePub, PDF, MOBI, and More
 - Nelectrical Trade Theory Y Paper 2march 24 Compatibility with Devices
 - Nelectrical Trade Theory Y Paper 2march 24 Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Nelectrical Trade Theory Y Paper 2march 24
 - Highlighting and Note-Taking Nelectrical Trade Theory Y Paper 2march 24
 - Interactive Elements Nelectrical Trade Theory Y Paper 2march 24
- 8. Staying Engaged with Nelectrical Trade Theory Y Paper 2march 24
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Nelectrical Trade Theory Y Paper 2march 24
- 9. Balancing eBooks and Physical Books Nelectrical Trade Theory Y Paper 2march 24
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Nelectrical Trade Theory Y Paper 2march 24
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Nelectrical Trade Theory Y Paper 2march 24
 - Setting Reading Goals Nelectrical Trade Theory Y Paper 2march 24
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Nelectrical Trade Theory Y Paper 2march 24

- Fact-Checking eBook Content of Nelectrical Trade Theory Y Paper 2march 24
- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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